

***POLICY OVERVIEW AND SCRUTINY COMMITTEE  
Overview & Scrutiny Committee  
Agenda***

Date Tuesday 26<sup>th</sup> July 2022

Time 6.00 pm

Venue Crompton Suite, Civic Centre, West Street, Oldham, OL1 1NL

- Notes
1. DECLARATIONS OF INTEREST- If a Member requires advice on any item involving a possible declaration of interest which could affect his/her ability to speak and/or vote he/she is advised to contact Paul Entwistle or the Constitutional Services team at least 24 hours in advance of the meeting.
  2. CONTACT OFFICER for this agenda is Constitutional Services Tel. 0161 770 5151 or email [constitutional.services@oldham.gov.uk](mailto:constitutional.services@oldham.gov.uk)
  3. PUBLIC QUESTIONS - Any Member of the public wishing to ask a question at the above meeting can do so only if a written copy of the question is submitted to Constitutional Services by 12.00 noon on Thursday, 21<sup>st</sup> July 2022.
  4. FILMING - The Council, members of the public and the press may record / film / photograph or broadcast this meeting when the public and the press are not lawfully excluded. Any member of the public who attends a meeting and objects to being filmed should advise the Constitutional Services Officer who will instruct that they are not included in the filming.

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**MEMBERSHIP OF THE POLICY OVERVIEW AND SCRUTINY COMMITTEE**

Councillors Alyas, Barnes, Dean, Harrison, McLaren (Chair), C. Phythian, Wilkinson and Williamson

Item No

- 1 Apologies for Absence  
To receive any apologies for absence.
- 2 Declarations of Interest  
To receive Declarations of Interest in any contract or matter to be discussed at the meeting.
- 3 Urgent Business  
Urgent business, if any, introduced by the Chair.
- 4 Public Questions  
To receive Questions from the Public, in accordance with the Council's Constitution.
- 5 Minutes (Pages 1 - 10)  
To consider the Minutes of the meeting of the Policy Overview and Scrutiny Committee held 14<sup>th</sup> June 2022
- 6 Local Matters Relating to the Covid-19 Pandemic  
The Director of Public Health to verbally update the Committee
- 7 Creating a Better Place - Strategic Framework and Capital Regeneration Programme (Pages 11 - 40)  
Presentation by the Creating a Better Place Lead Officer
- 8 Policy Overview and Scrutiny Committee Work Programme 2022/23 (Pages 41 - 54)
- 9 Key Decision Notice (Pages 55 - 64)



**Present:** Councillor McLaren (Chair)  
Councillors Alyas, Barnes, Dean, Harrison, C. Phythian,  
Wilkinson and Williamson

Also in Attendance:

Councillor Mohon Ali	Cabinet Member for Education and Skills
Amanda Youlden	Youth and Skills Officer
Aaliyah Ahmed	Youth Council
Freya Jones	Youth Council
Chris Lewis	Lead Youth Worker
Guy Parker	Policy Manager
Mark Hardman	Constitutional Services

1            **APPOINTMENT OF VICE-CHAIR 2022/23**

**RESOLVED** – That Councillor Clint Phythian be appointed Vice Chair of the Policy Overview and Scrutiny Committee for the 2022/23 Municipal Year.

2            **APOLOGIES FOR ABSENCE**

There were no apologies for absence.

3            **DECLARATIONS OF INTEREST**

Councillor Williamson declared a personal interest in agenda item 7 (Participation of Young People aged 16-18 in Education, Employment or Training (EET)), insofar as consideration of the item included reference to Positive Steps, as a Council appointee to the Positive Steps Board.

4            **URGENT BUSINESS**

No items of urgent business were considered.

5            **PUBLIC QUESTIONS**

No public questions had been submitted for consideration at this meeting of the Committee.

6            **MINUTES OF PREVIOUS MEETING**

**RESOLVED** – that the minutes of the meeting of the Policy Overview and Scrutiny Committee held on 22<sup>nd</sup> March 2022 be approved as a correct record.

7            **PARTICIPATION OF YOUNG PEOPLE AGED 16-18 IN EDUCATION, EMPLOYMENT OR TRAINING (EET)**

The Committee were updated on current participation and NEET (Not in Education, Employment or Training) rates, alongside a summary of activities both undertaken and planned for the future to ensure that the Council was shaping and influencing opportunities where possible for Oldham's 16-18 year olds. Further to the submitted report, the Committee was advised of the proposed development of a Post-16 Partnership and Strategy, to which all providers of services to support young

people into EET, and other interested stakeholders, would be invited to participate and contribute.



The Council continued to fulfil its duties around encouraging, enabling and assisting young people to participate in education or training and tracking those aged 16 and 17 through the commissioning of the targeted support offer delivered by Positive Steps, this included some dedicated resource for those with Special Educational Needs and Disabilities (SEND) and the Children Looked After (CLA) cohort. The effects of the pandemic on young people had been well reported, with concerns still in place about the effects on their education and wellbeing and the implications of their missing out on social and learning skills. These issues, alongside young people's own concerns about the future, all affected levels of engagement and motivation.

The approach across partners in Oldham was to ensure that young people can access the advice and support they require and that opportunities are made available to engage with young people to hear their voices and respond as best as possible. In discussion, a reported shared concern across providers related to behaviours arising from maturity issues resulting from pandemic lockdowns and showing itself through low level disruptions to engagement with education or training was noted.

It was reported that currently 94.4% of Year 12s were participating in some form of EET, this rate being consistent in the past 12 months despite the additional challenges brought by the pandemic. The impact of the pandemic had been disproportionate on CLA and Care Leavers and the struggle to re-engage and re-adjust to in person participation had required a higher level of support. The NEET rate was reported at 3.25% and had been relatively steady over the past 12 months. At January 2022, 205 young people were recorded as NEET, with 191 actively seeking EET opportunities; some of these had been waiting for Covid restrictions to be lifted while others with health issue were a little further away from EET.

The following specific issues highlighted by Committee members were considered –

- With regard to targeted, localised focus on particular areas, it was reported that that a commissioned service knows where higher levels of those NEET are and that attention could thereby be focussed. The Cabinet Member suggested that, when formed, the Partnership could look more closely at interventions in particular areas;
- The success of the Stepping into the NHS scheme was noted, but it was confirmed that the funding secured locally to provide this scheme would end later in the year. It was noted that the Northern Care Alliance was considering options as to how to mainstream this provision;

- It was confirmed that a Network currently covered all the organisations providing support to young people to engage and obtain skills for EET through which updates, problem solving and good practice was shared. It was through this Network that the above mentioned behaviours issue had been highlighted. It was hoped to develop the Network into the more formal Partnership arrangement.

In noting the submitted data, it was queried whether there was more detail available to demonstrate progress and the passage of those who were NEET into, for example, college or apprenticeship. It was confirmed that Case Studies could be provided to demonstrate this.

**RESOLVED** that -

1. the current landscape and experiences of 16-18 year olds which is impacting on their participation in education, employment or training be noted;
2. a further report be submitted to the Committee in early 2023 providing updates on rates of participation and of those not in education, employment or training, the development of the proposed Partnership and Strategy, and further matters considered by the Committee, alongside individual Case Studies showing the pathways of individuals into education, employment or training.

8

**THE DIGITAL SECTOR: WORKSHOP TO REVIEW APPRENTICESHIPS ACROSS OLDHAM AND THE OFFERING OF DIGITAL APPRENTICESHIPS BY THE COUNCIL - OUTCOMES**

Further to Minute 7 of the meeting of the Committee held on 20<sup>th</sup> January 2022, the Committee received a report detailing outcomes from the workshop proposed by the Committee involving the Youth Council and relevant Officers to address issues relating to the development of the digital sector in the town, the review of apprenticeships across Oldham, and the offering of digital apprenticeships by the Council, as raised in a Youth Council Motion to Council.

The workshop had been delivered on 23<sup>rd</sup> March 2022 comprising presentations from the Get Oldham Working Team and the Workforce Development Team which were followed by a feedback session considering whether the Youth Council's original question had been answered; whether more information was required; and reflecting on the barriers to young people taking up the offers outlined in the presentations. Overall, the majority were satisfied with the response, but there were some who felt that whilst an overview of the issue had been provided, there was a lack of scrutiny on the work to date. The range of responses regarding further information were diverse but had one defining theme - most of the responses were questions that could and should be answered by quality careers education and careers advice from suitably qualified careers advisors in schools.

A common feeling was that young people felt they were unable to make an informed decision about apprenticeships, T-levels or other work-based pathways for several reasons, including a lack of information/awareness while in school, particularly around T-levels and the pathways available before young people took subject options; pressure from parents to pursue an academic route; peer/parent influence such that pathways other than A-levels were an inferior option; and confusion around qualification levels and if certain qualifications met entry requirements for Higher Education. A lack of inclusivity for those with SEND and how they accessed the pathways was further highlighted.

Members noted the views that careers advice in schools and at post-16 was not adequate, further noting that the statutory duty for providing careers education and advice lay with schools. There was a concern that budget pressures might be impacting on careers provision and the need to raise this issue directly with schools was recognised. The identified need to focus on pupils with SEND was noted and the proposed approach welcomed. Comments regarding the level of awareness of T-levels and their equivalence to other qualifications were noted, and comment made as to the need to for approaches to counter peer and parent pressure for more academic courses when T-levels maybe a better option for individual pupils.

In noting the views regarding the provision of careers advice, Members queried the scope for the Council to provide a centralised careers advice event, similar to jobs fair-type events held in the Queen Elizabeth Hall, where young people could be provided an opportunity to talk to education and training providers and employers as to options open to them, and to which secondary schools would be invited to send pupils in the appropriate age group(s). It was acknowledged that there would be a cost in providing such an event and that relevant Services would need to look to their budgets.

The Portfolio Holder undertook to further consider the delivery of a careers advice event at the Queen Elizabeth Hall, the provision of digital advice, supported the proposed development of a Partnership arrangement, and advised on his intention to meet with the chief executive to discuss the expansion of apprenticeship opportunities within the council such that the Council could act as a role model for other employers.

**RESOLVED** – that

1. the delivery of a careers session to Barrier Breakers (a Youth Service run group for young people with SEND) in conjunction with Newbridge Academy Group and Positive Steps to directly respond to the highlighted inclusivity issues for pupils with SEND be supported;
2. the findings arising from the workshop be shared with the Director of Education, the wider Education Leadership Team, Oldham Learning and OASHP (Oldham and Secondary Heads/Principals) for discussion;



3. Get Oldham Working and Workforce Development arrange to review with the Youth Council their comments regarding the scrutiny issue raised in respect of their presentations;
4. the provision of a careers advice event by the Council be supported and recommended by this Committee to Officers for consideration.

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## **YOUTH COUNCIL AND THE MAKE YOUR MARK BALLOT**

The Committee received a presentation from Youth Council representatives advising of the results of the most recent Make Your Mark ballot. Every year the United Kingdom Youth Parliament holds a UK-wide ballot where all young people aged 11–18 years can vote on what they feel is important in their lives and what they think Members of the Youth Parliament should campaign on for in the year ahead. Oldham Youth Council co-ordinates the vote across the Oldham Borough. Due to Covid the 2021 ballot had been delayed until February 2022 meaning there was no Make Your Mark ballot in 2021. Participation in the ballot for national issues was a 42% turnout, with the local issues ballot being 41.8% turnout, the reduced turnout resulting from a small number of votes cast via the national Youth Parliament website which did not include local options. It was noted that turnout was higher than the average ward turnout at the recent local elections.

The ballot identified seven National Topics and, following consultation with local young people and discussion at the Oldham Youth Council on these topics and others raised locally, a list of ten Local Topics for consideration were determined.

From the identified national and local issues, specific attention was drawn to Oldham's top three National issues of –

1. Jobs, Money, Homes and Opportunities (for example, more training and apprenticeships, ending homelessness);
2. Poverty (for example, ending child poverty); and
3. Education and Learning (for example, improved climate education, free university, better mental health education)

and to the top three Local issues of

1. Tackle racism and xenophobia by celebrating diversity and educating Oldham residents;
2. Tackle street harassment, including sexual harassment on the streets and public transport; and
3. Cheaper and Safer public transport.

The Youth Council's Make Your Mark report had made recommendations, with campaigns having started on some issues while looking to take Motions to full Council on others. It was noted that ballot results were interesting as for the first time Oldham's results differed from rest of the UK. While the UK voted Health and Wellbeing as top, Oldham chose Jobs, Money and Opportunities, Poverty, and Education and Learning as more important. In response, the Youth Council was recommending that organisations providing opportunities for young people's futures should look at how they inform young people of what they do. Opportunities around jobs and training

had been at the top of the Make Your Mark issues since 2020, the past two campaigns also showing concerns around money, including paying for university, access to training and jobs and the wider aspects of poverty. There was considered to be several potential reasons for this, including a lack of awareness of what support is out there and media stories around the rise in the cost of living. The Youth Council was looking at running some research to dive deeper into why young people chose these issues and indicated that they would like to continue working with the Committee to investigate these issues for 2022.

The Committee asked Youth Council representatives for views as to why the national and local priorities had varied on this occasion. It was suggested that the level of deprivation in Oldham, linked to reductions in funding and difficulties in finding jobs may have contributed to this. Members noted that the Council needed to work with young people to better understand why they felt these were the most important issues, the Council needing to react to the concerns and put things in place. It was also noted that issues raised during the recent local elections included concerns about, for example, potholes, which while of concern to older residents did not appear to be a priority concern for younger people.

The Chair noted a need to identify a best way forward on each issue, for example those which might be pursued through a motion to Council or, alternatively those which needed a deeper dive, possibly via a workshop session. The Committee was advised that racism and xenophobia had been determined as an issue for submission to the next Council meeting, while Youth Council representatives were looking to more specific detail on why Jobs, Money and Opportunities issue was selected locally.

**RESOLVED** – that the Chair hold further discussions with the Youth Council and Officers to identify how best to progress consideration of the identified priority topics.

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### **OLDHAM PLAN AND CORPORATE PLAN**

The views and insights of the Committee to inform further development of a new Oldham Plan and a new Corporate Plan were sought, prior to the submission of the Plans to the Full Council later in the year.

The current Oldham Plan ran from 2017 to 2022 and provided an action statement for the Oldham Partnership, setting the Borough's overarching goals and activities, enablers, and short to medium-term outcomes. As the Plan was due to expire, a new long-term vision was being developed to give the Oldham Partnership a shared sense of direction for the years ahead. The Council's last Corporate Plan had run from 2017 to 2020 and established the Council's values and behaviours, and the co-operative approach to working with residents. This Plan expired at the start of the Covid-19 pandemic at which point it was decided that it would be more appropriate to produce a Covid Recovery Strategy as a roadmap to supporting residents



in response to the pandemic. This Covid Recovery Strategy was due to expire later in the year.



**Oldham**  
Council

The extensive consultation and engagement with residents, councillors, senior teams at a range of Oldham partners, and with Council staff was advised. The new Plans were being developed in parallel to ensure that the Council's priorities over the next two years aligned as well as possible with the Partnership's broader vision for the future. The Committee noted that the draft Plans as presented would be subject to substantial amendment before final approval, the draft Oldham Plan returning to partners for further consideration and revision while the Corporate Plan, having been considered at a departmental level would be reviewed again by the Cabinet before being presented at full Council.

In consideration of the draft Plans, the Committee considered the following matters -

**Place Based Working** – a Member suggested there was not enough focus on place-based working in the Plans, considering how to get services into neighbourhoods and how to reach residents. It was further suggested that the recent redrafting of area boundaries had not worked. It was noted that residents' requests for neighbourhood services was backed up by a reported generally expressed view that fewer but local services would be preferred over a broader range of services in the town centre.

**Health Inequalities** – a Member suggested that Public Health needed emphasising in the Plans, given the variances from one area to another, the impacts of austerity in Oldham and the reductions in dedicated Public Health staffing over time.

**Addressing inequalities** – a Member highlighted difficult decisions to be made, noting that to reduce inequalities might need more investment in certain areas over others which might not be appreciated in those areas receiving less support. The Committee was advised this issue would be further considered, noting that under the Oldham Plan's 'uplifting every resident' approach different areas may have differing priorities to address than others.

**Civic pride** – Noting references to pride in the draft Plans, a Member suggested that people wanted to be proud but did not feel proud. The Committee was advised that consultations indicated there was a core pride theme but a feeling that such pride had been shaken, and further noted that while people liked their local centres such as Royton or Uppermill, this was not replicated with Oldham town centre.

**Oldham town centre** – several issues related to the town centre as referenced in the draft Oldham Plan were considered. A Member commented on the current market and markets being at the heart of a city/town centre, and queried how businesses and people could be attracted back to the town centre. The

Committee was advised that while the aspiration for the new market was to provide an effective space for businesses to operate from compared to the current market which was passed its design life, when asked about shopping and leisure there were consultation responses indicating preference for on-line shopping and town centre bars and restaurants. While this was not for everyone, it showed a clear shift to online and out of town shopping that was unlikely to be reversed.

The Committee considered how to attract people to the town centre and what could make it different to other locations. It was noted that Oldham could not compete with regional centres like Manchester, but that venues like the Coliseum presented different types of show to those in Manchester, and that Oldham might be attractive to the creative industries on a cost basis. A Member commented that the ambitions of regeneration projects like the Heritage Centre, leisure walls, Spindles and Town Square appeared to have been overlooked by many. The implications of trams running through to Manchester were noted by a Member, and comment made that there were no attractions where trams stopped and no signage to the town centre. In this regard it was advised that funding for signage and the street scene had been secured and that while partners have considered concerns about safety to be as much about perception as reality, it was acknowledged that street lighting, open pathways etc were important.

A query was raised as to the numbers of First Choice Homes customers interviewed in the consultation and this would be advised. In response to a further query, discussions held with other local authorities, or reference to other similar Plans, in development of the Oldham Plans documents were advised.

The importance of communicating the Plans to residents to ensure that they were understood was stressed by a Member: the best Plans would be worthless unless the changes contained in those Plans was communicated. The Committee was also advised that the language in the Plans would be revised to remove jargon and technical terms. The suggested enhancement of the Oldham Partnership was welcomed as having good partnership arrangements would better deliver the Oldham Plan.

The Chair noted that the Committee appeared to be broadly supportive of the direction of travel in respect of the Plans but that it was difficult to do justice to them in one Committee session, suggesting that a workshop might be held on key themes with partners. With the intention to seek as many views of Councillors as possible, and the comments made concerning place based working and neighbourhoods, it was proposed that the drafts could be submitted to the District Forums for discussion. It was further noted that the Poverty Truth Commission was due to report and may identify themes which could be of significance for the Plans, while it was suggested there was not much content in the drafts related to the voluntary sector. Given the current financial position, it may be that the

voluntary sector might be able to access funds the public sector could not. The need for Members to engage positively and to not express negative views about Oldham was noted, but there was a communications issue to address to counter negative views.

The submitted report had asked questions of the role overview and scrutiny could play, and task and finish group around themes had already been suggested. The Chair further advised he was to meet with the Deputy Chief Executive to discuss place-based working, with a task and finish group already having been a suggested means of progressing this issue.

**RESOLVED** – that

1. the considerations of the Committee be forwarded for consideration in the development of the draft Oldham Plan and draft Corporate Plan;
2. it be recommended that the draft Plans be considered at District Forum meetings;
3. further inputs of the Committee into the development of the draft Plans be considered by the Chair in consultation with the relevant Officers.

11 **POLICY OVERVIEW AND SCRUTINY COMMITTEE WORK PROGRAMME 2021/22 - OUTTURN**

The Committee received the Policy Overview and Scrutiny Committee outturn work programme for 2021/22 submission of which represented the formal conclusion of the 2021/22 work programme and complemented the submission to Council of the Overview and Scrutiny Annual Report.

**RESOLVED** – that the Policy Overview and Scrutiny Committee outturn work programme for 2021/22 be noted.

12 **KEY DECISION NOTICE**

The Committee reviewed the Key Decision Notice which provided an opportunity for the identification of items of policy or service development, not otherwise listed on the Committee work programme, that could be included on the Committee work programme.

**RESOLVED** – that the report and the Key Decision Notice be noted.

13 **POLICY OVERVIEW AND SCRUTINY COMMITTEE WORK PROGRAMME 2022/23**

The Committee was invited to review the Policy Overview and Scrutiny Committee Work Programme for 2022/23. The drafted work programme included a number of potential items and the Committee was asked to determine whether or not they wished to pursue these going forward.

The Chair noted that an update on the Creating a Better Place programme was scheduled for consideration at the next meeting and advised that the Committee had previously been unable to take up an offer of a tour of **Page 9** included in the programme

due to a lack of numbers. He proposed that further efforts should be made to schedule such a tour. The Committee was also reminded that a tour of the Northern Roots site had been proposed and suggested the Committee may also wish to pursue this.

**RESOLVED** – that

1. the submitted Policy Overview and Scrutiny Committee Work Programme for 2022/23 be noted;
2. further efforts be made to arrange a tour of locations included in the Creating a Better Place programme;
3. arrangements be made for a Committee visit to the Northern Roots site;
4. a workshop with Greater Manchester Police be arranged as proposed at Minute 6 of the Committee meeting held on 22<sup>nd</sup> March 2022;
5. appropriate items relating to the Green New Deal and related issues and to the Selective Licensing of Private Rented properties Scheme be included on the Committee Work Programme.

The meeting started at 6.00 pm and ended at 8.15 pm

# Creating a Better Place

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**Policy Overview & Scrutiny Committee**

**July 2022**



Agenda Item 7

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## Vision & Outcomes

- **‘Creating a Better Place’** sets out a comprehensive vision and strategic framework for the borough, which includes the Oldham Town Centre Vision, the Housing Strategy, Green New deal and utilisation of the Council’s corporate estate (land and property) to support development and open space requirements across the borough.

The ambition and vision is that .... we will be **‘Creating a Better Place’...**

... **by building quality homes**

... **by providing opportunities to learn & gain new skills**

... **by providing opportunities to grow local businesses and create jobs**

... **by ensuring Oldham is the greenest borough**

... **by embedding sustainability, energy efficiency & low (zero) carbon**

... **by improving life-chances and the health / well-being of our residents  
and local communities**



## Creating a Better Place – overview

Local Plan / PfE

Housing Strategy

Town Centre Regen

Asset Rationalisation

Green New Deal

Economic Review

Transport Strategy

Education – school new build /  
expansions

Health – Rapid Diagnostic Centre /  
Saddleworth GPs

Homes – development and delivery

Jobs – new commercial space /  
business start ups

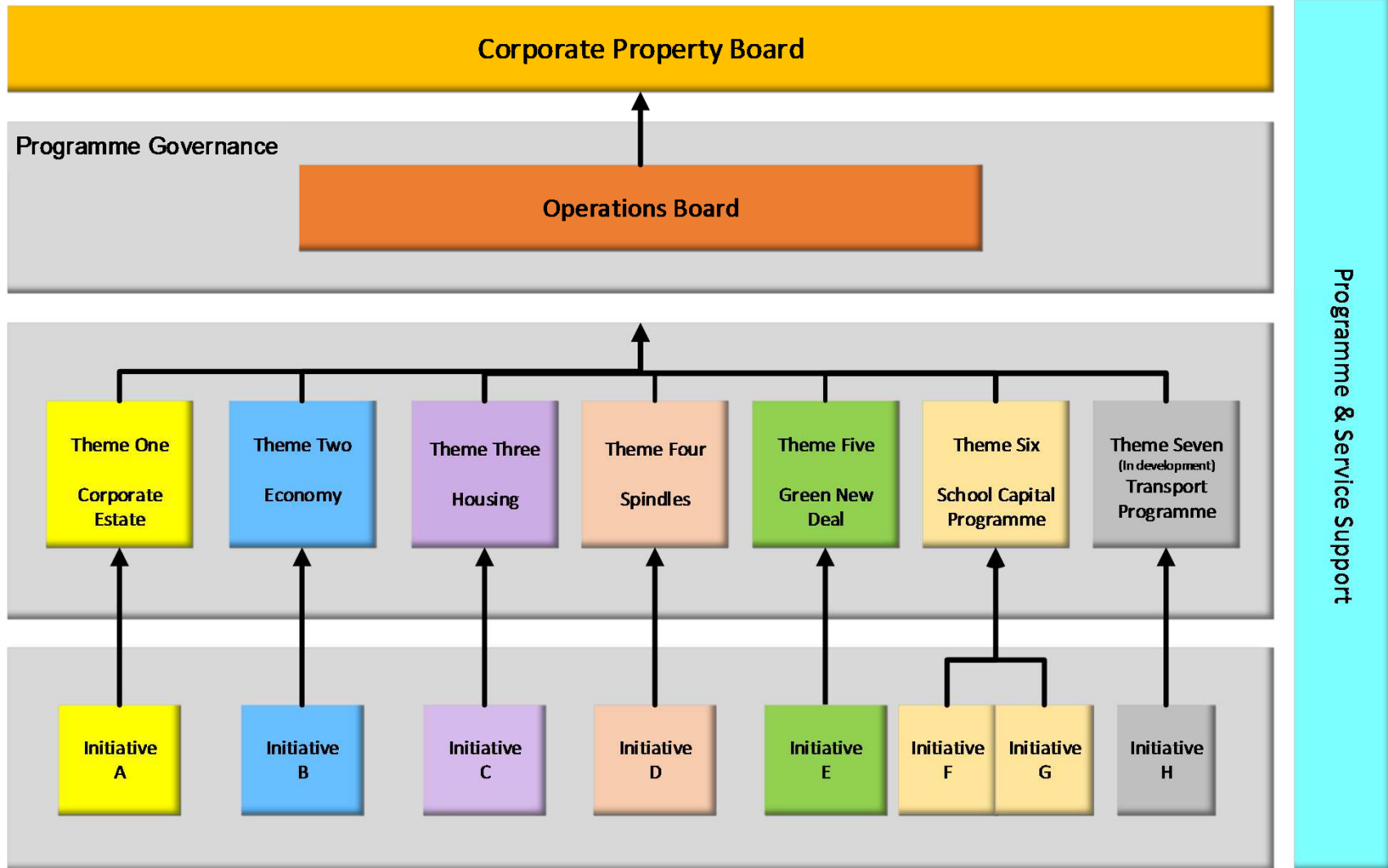
Enterprise and Innovation

Public Realm and Green Space

Culture and Heritage

Transport and Digital Infrastructure

# Governance, Monitoring and Performance

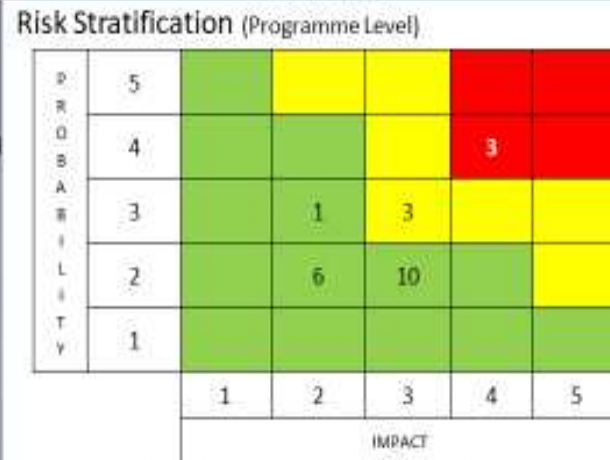


# CaBP Programme Performance Dashboard (Data as at July 22)

## PROJECT DATA



## RISK DATA



## FINANCIAL DATA

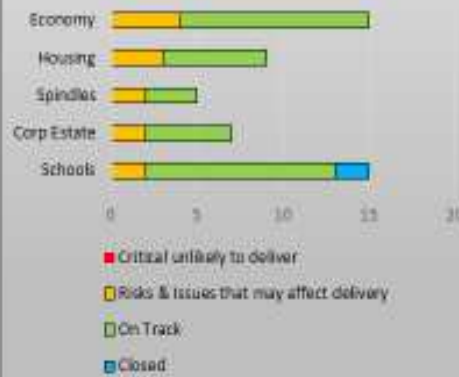
### Expenditure - Budget v spend

Capital		
Budget		£ 216.71m
Spend		£60.96m
Projection		£228.07m
Revenue		
Budget		£2.51m
Spend		£1.66m
Projection		£2.51m

### Detail of Red Programme Risks

Description	Risk / Issue Owner	Mitigation / Response Action
Costs of supplies could increase due to COVID 19 supply & demand resulting in higher than anticipated tender prices & unaffordable schemes	All Theme Leads/ PM's	Ensure procurement process drives value for money and where possible the Council contract fixed price. Council seeks to value engineer schemes to remain within budget whilst delivering a quality end product
Failure of schemes to complete eligible activity to maximise external grant funding	All Theme Leads/ PM's	Ensure contracted grant profile is realistic and monitor against project progress. Regular engagement with funders.
Ability to secure timely insurance cover for schemes	All Theme Leads/ PM's	Early and regular engagement with the Councils Insurance Team and Insurance companies to respond quickly to queries

### Overall Project Status By Theme



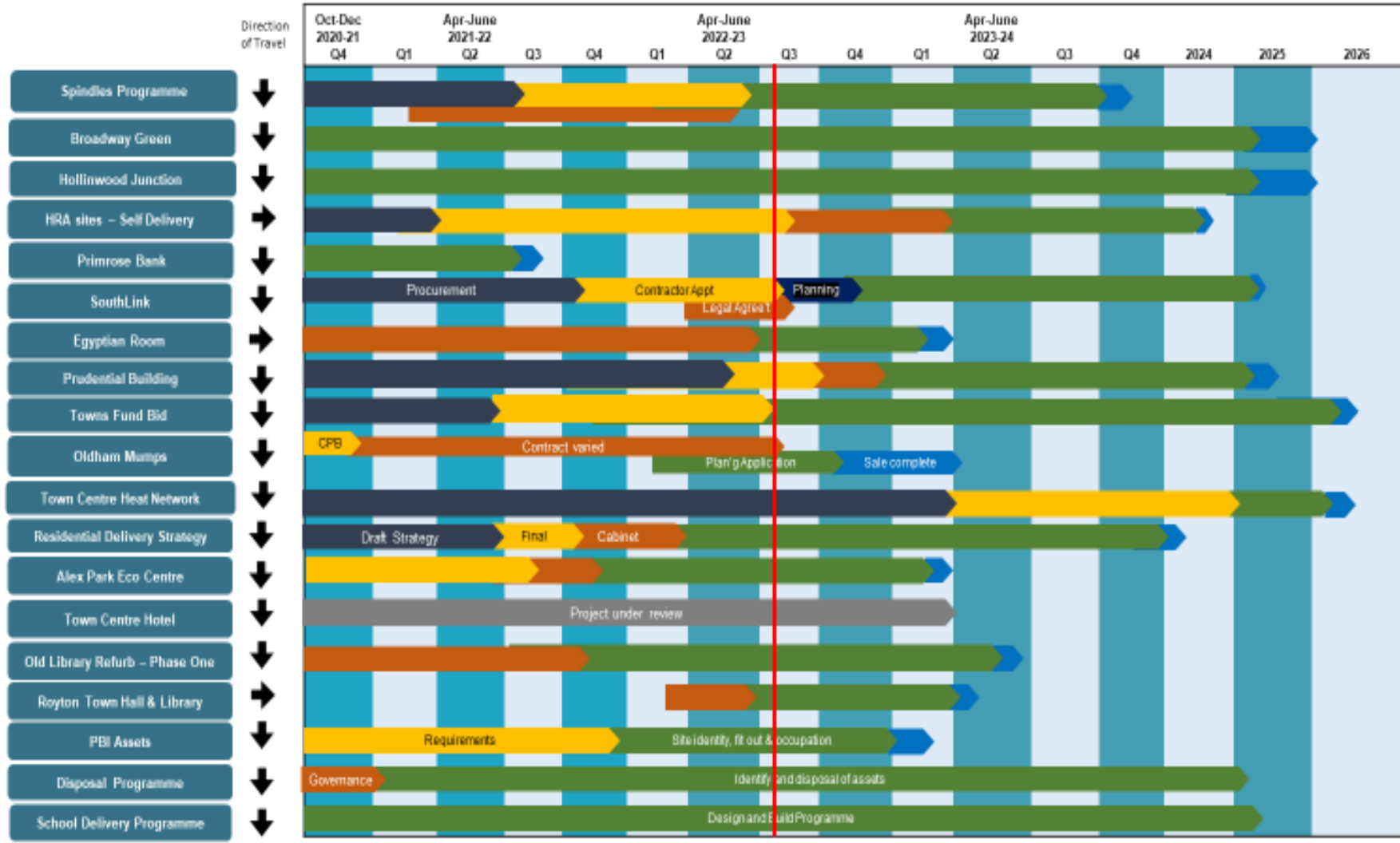
### Savings Programme (Capital & Revenue)



Creating a Better Place Programme  
11-07-22



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Key: ↓ Unchanged timescale ← Shorter timescale → Longer timescale

## Creating a Better Place Benefits Plan



<b>Key:</b>	
<b>RAG rating</b>	
<b>R</b>	Red - Benefit will not be realised
<b>A</b>	Amber - Further work ongoing to ensure deliverability
<b>G</b>	Green - On track to be delivered
<b>C</b>	Complete - Benefit delivered
* Approved within Creating A Better Place Cabinet Report	

Anchor Theme / Ref	Output/ Outcome	Baseline	All Years Target	20/21 & 21/22			All Years		
				In Year RAG	Profile	Actual (to end Mar 22)	All Years RAG	Profile	Actual
<b>Housing Owner Bryn Cooke</b>									
H1	* New homes constructed (Developments relevant to CaBP)	N/A	2,500	C	200	272	A	2,500	272
H3	New Homes created (Borough wide)	N/A	2,250	C	352	506	A	2,250	506
<b>Corporate Estate Owner: Alistair Chapman &amp; Rosalyn Smith</b>									
CE1	Capital disposal strategy and associated programme approved	0	2	C	2	2	A	2	2
CE2	Reduction in corporate assets (number)	1,650	116	R	26	7	A	116	7
CE3	Disposals - Capital receipts	N/A	£11.139m	C	£6,106,441	£8,771,263	A	£10,139,407	£8,771,263
CE4	Disposals - Revenue saving	N/A	£10.316m	C	£1,443,000	£1,443,000	A	£10.316.000	£1,443,000
<b>Economy Owner Nawaz Khan &amp; Nigel Fraser</b>									
E1	New commercial floorspace created (retail, leisure and commercial)	N/A	700,000	C	4000	4,000	A	700,000	4,000
E8	<b>Addition:</b> Creation of land ready for development (Borough wide)	N/A	200	G	40	40	A	200	40
E9	<b>Addition:</b> External Funding secured.	0	£75m	C	£40,000,000	£42,618,196	A	£75,000,000	£42,618,196

# Social Value Portal (illustration)



## Account Headlines

Total Social & Local Economic Value includes Projects in Delivery Phase only. Click values to Copy to Clipboard.

DELIVERED SOCIAL & LOCAL ECONOMIC VALUE

£2,092,600

% COMMITMENTS DELIVERED

11.96%

CONTRACT VALUE INCLUDED

£72,574,391

COMMITTED SOCIAL & LOCAL ECONOMIC VALUE

£17,497,838

LIVE PROJECTS

9

% SOCIAL & LOCAL ECONOMIC VALUE ADD

2.88%

CLOSED/DEMO PROJECTS

6



# Financial Overview

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## Capital investment

- External funding bids secured with further bids in development
- 2021/22 Capital Receipt Target £6.106m Achieved £8.771m
- 2022/23 Capital Receipt Target £2.462

## Revenue Savings

- £8.5m revenue savings over next 5 years
- 2021/22 – Achieved Target of c£1.1m (of £1.443m)
- 2022/23 – Challenging Target of £2.720m

# External Funding Success

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## Approved

- £285m capital commitment from Oldham Council - **confirmed**
- Growth Deal public realm / transport funding -**confirmed**
- Future High Street Fund £10m -**confirmed**
- Town Deal Fund £24.4m Status –**confirmed**
- Brownfield Land Bids £6.5m -**confirmed**
- Re-Opening High Street Safely Fund –**confirmed**
- Welcome Back Fund - **confirmed**
- BEIS Investment £166k –**confirmed**
- Changing Places Fund - **confirmed**
- Levelling Up Fund £125k to develop a submission **confirmed**

## Bid Stage

- Brownfield Land Bid (next round) - Status: **Bid Submitted**
- Levelling Up fund bid c £40m - Status: **Bid to be Submitted**
  - Green Innovation & Technology Network
  - Creative Improvement District
- BEIS Decarbonisation Fund c£3m – Status: **Bid Sept 22**
  - Spindles & Chadderton Town Hall

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# Challenges



**Oldham**  
Council

# Construction Market

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- Ongoing challenge.
  - Contractors can't hold prices by more than a few weeks – versus decision making processes
  - Material shortages
    - Escalation of prices
    - Longer ordering timescales / programme delay
  - Sourcing sufficient labourers / drivers
  - Sourcing site accommodation / welfare units
- 
- Currently estimated at a minimum of 20-25% increase to budget costs
  - Economic specialists predicting continued problems for 3-5 years

# Construction Insurance

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- Ongoing Challenge
- Prior to pandemic – 17 insurers to underwrite building renovation works
- Now - 4 main insurers
- Resulting from high-profile losses including Grenfell, Glasgow School of Art, Mandarin Oriental and Primark in Belfast.
- Insurers have recommended marketing six months ahead of the works being undertaken to assess the appetite for the project
- But doesn't always provide a solution ...

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# Town Centre Projects



# Town Deal Fund – Secured £24m

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- **Northern Roots:** 160 acres of disused green space to become the UK's largest urban farm and eco-park. Funding confirmed for visitor centre and extension area linking to Alex Park Eco Centre. Planning consultants appointed to develop and submit a planning application
- **New Theatre and Performance Space:** new multi-use performance space to provide a new home for the Coliseum. Consultants appointed to develop design work and specification, with planning application expected in 2022.
- **Tommyfield Market:** Ongoing engagement with traders – recent survey to help with specific feedback about requirements – very positive response. Planning application submitted and approved.
- **Entrepreneur Space:** flexible office space for new start up businesses to use as starting space. Expected to complete in Dec 23

# **Future High Street Projects: £10m confirmed**

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- **Egyptian Room:**

Lease to be signed shortly with new tenant fit out expected to start Sept 22 and complete Feb 22. £1.4m from Future High Street Fund.

- **Prudential Building, Union Street:**

Repeat public H&S concerns, close to Tramway – commenced Repairs Notice Served and application for CPO proceeding. Potential use for incubator hub. £10.2m from Future High Street Fund

- **Accessible Oldham:**

Public realm development around Mumps to enhance pedestrian, cycling and public transport routes. £4m from Future High Street Fund

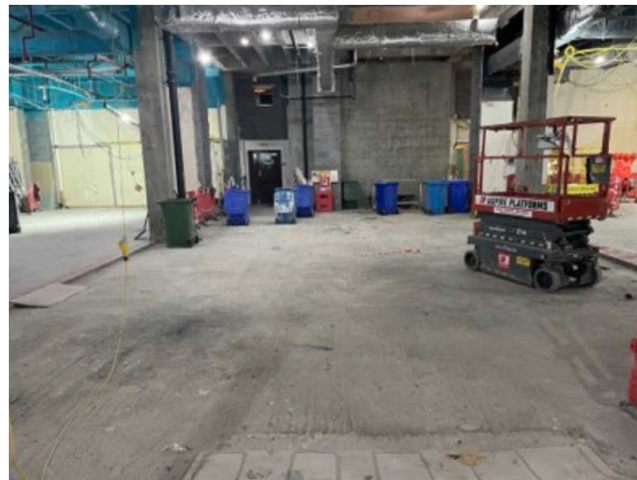
# Town Centre

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- **Town Centre Development Prospectus** published, seeking a partner to develop sites within the Town Centre.
- **Spindles**
  - **Enterprise and Innovation zone** anticipated to complete Dec 23. **Public Sector Accommodation** phase one under construction and on schedule for completion Sept 22, phase two full accommodation scheme expected completion Dec 23.
  - **New indoor Market, Food Court and Performance Space** enabling works underway.
  - **Archive Centre** enabling works underway
- **Old Library** – Renovation works underway and business case for interior use in development.
- **Town Centre Heat Network:** Funding application to BEIS for feasibility work now secured and work underway.

# Spindles Accommodation Phase 1 Progress Photos – 3<sup>rd</sup> June

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Strategic  
Partnerships

Mixed Use Sites



# Strategic Partnerships:

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## **Broadway Green: Grasscroft & Seddons**

- Previously known as Foxdenton, Broadway Green
- Completed - Spine road running through the site (named Lydia Becker Way)
- 234 new homes have been built
- Work well underway on next phase of 160 homes
- Planning consent has been secured for the new linear park.
- 30 acres of employment land / 500,000 square feet of employment space, 378,000 sq ft unit currently under construction.

## **Hollinwood: Langtree**

- New access road has been constructed
- Costa coffee drive-thru is now open
- Job opportunities are being managed via Get Oldham working.
- Up to 150 new homes for former Kaskenmoorschool site planning application expected to be submitted later this year.





# Housing Projects

# Housing Projects

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- **Primrose Bank:** 19 x 5 bed homes for Affordable Rent with the opportunity to implement a European funded carbon reduction project called REDWoLF (Reducing Electricity Demand without Load Following). Residents are in occupation
- **SouthLink:** Developer selection process underway with preferred developer to be selected within the next month. C130 units with start on site anticipated March 23.
- **Derker:** Planning permission submitted, plan for 132 new housing units. Current programme to start on site Dec 22 with completion June 25.
- **HRA Infill Sites (Various):** Construction of council owned residential development on council owned land. 7 cleared sites suitable for c40 new homes. OBC in development. External funding confirmed £1.7m Homes England
- **Housing Pipeline:** Development c2,000 new homes including over 900 in the town centre. 12 brownfield sites identified - different tenures / house types. Growth Deal Fund £800k to facilitate road access onto the Southlink site underway and expected to complete Dec 22. Brownfield housing land grant approved - £6m (Derker and Southlink).



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# Education Capital Projects



# Education Capital Projects

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## Under Construction

- Brian Clarke Academy
- North Chadderton Extension

## Complete

- Saddleworth School
- Greenfield Primary,
- Crompton House ,
- Oldham Academy North
- Kingfisher Hydropool,
- Mayfield Primary,
- North Chadderton: Kingsland
- Kingfisher MAT Free School: New Special Educational Need -Free School

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# GREEN NEW DEAL PROJECTS



# Green New Deal

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- **Green New Deal E-learning package** - first of its kind in GM has been launched within the Council - 930 staff have completed the course
- **Green Your Neighbourhood:** appropriate community engagement to complement street cleaning and other community “green” priorities
- **Local Energy Market / Green Power Purchase Agreements** : GM programme – procurement work ongoing
- **Growing the green economy / jobs & skills:**  
Integrated into Economic Growth Strategy refresh and part of Levelling Up Fund bid. Oldham Green Business Network to be established.

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# Other Projects



# Other Projects

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**Royton Town Hall:** Scheme has started on site with Clock Tower works and demolition of rear extension. Completion expected Feb 23.

**Alexandra Park Eco Centre:** New energy efficient, sustainable new building to replace old derelict buildings. On site with completion anticipated March 23.

**Corporate Estate Utilisation:** HR workforce strategy, Place Based, New Ways of Working and digital programmes, to enable greater work/life balance for employees and new service delivery models for residents, communities and partners.

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# Creating a Better Place

# Thank you for listening

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Policy Overview & Scrutiny Committee  
July 2022



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## **POLICY OVERVIEW AND SCRUTINY COMMITTEE**

# **Policy Overview and Scrutiny Committee Work Programme 2022/23**

**Chair:** Councillor Colin McLaren

**Lead Officer:** Elizabeth Drogan, Statutory Scrutiny Officer

**Report Author:** Mark Hardman, Constitutional Service

**26<sup>th</sup> July 2022**

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### **Purpose of the Report**

For the Policy Overview and Scrutiny Committee to review the Committee's proposed Work Programme for 2022/23.

### **Recommendations**

The Policy Overview and Scrutiny Committee is asked to note and comment on the attached Policy Overview and Scrutiny Committee Work Programme 2022/23.

## 1. Background

- 1.1 Overview and Scrutiny Procedure Rule 4.1 requires each Overview and Scrutiny Committee to prepare and maintain a Committee Work Programme.
- 1.2 The Policy Overview and Scrutiny Committee Work Programme presents the issues that the Committee will be considering and scrutinising during the 2021/22 Municipal Year. The Policy Overview and Scrutiny Committee works to the following terms of reference as agreed by the Council in June 2020 -
- a) To lead the development of the overview and scrutiny process in Oldham Metropolitan Borough Council, including responsibility for Member development with regard to overview and scrutiny.
  - b) To undertake strategic level scrutiny (having regard to the Prioritisation Framework where relating to significant policy/service change or an area of public or local interest) relating to:
    - Oldham Council;
    - Wholly owned Local Authority Companies;
    - Strategic Partners and Partnerships;
    - Greater Manchester Combined Authority (GMCA), Association of Greater Manchester Authorities (AGMA) and the city region generally;
    - Education (ensuring there is appropriate statutory representation of co-opted members);
    - Community issues which would include crime and disorder, cohesion, housing and environment and regeneration issues etc.; and
    - Area based issues.
  - c) To develop proposals for submission to the Cabinet and/or to scrutinize proposals of the Cabinet in respect of Policy Framework items, such items being as described at Article 4.1 to the Council Constitution.
  - d) To develop proposals for submission to the Cabinet and/or to scrutinize proposals of the Cabinet in respect of the Budget and related strategies etc., such items being as described at Article 4.1 to the Council Constitution.
  - e) To be the designated 'crime and disorder' committee pursuant to s19 of the Police and Crime Act 2006.
  - f) To establish Task and Finish groups, Inquiries etc to give in depth consideration to issues within the purview of the Committee.
  - g) To consider all Call-Ins (with the exception of called in business from the Commissioning Partnership Board) (In the event a call-in related to an education issue, the statutory co-optees would be invited to participate in that matter at the meeting).
  - h) To consider relevant matters referred from Council in accordance with Council Procedure Rule 10.11(g).
  - i) To make recommendations to the Cabinet or to any partner organisation on issues scrutinised relevant to those bodies, and where appropriate, direct to Council.
- 1.3 In drafting the Committee Work Programme, the work programme and outcomes from the 2021/22 Municipal Year have been reviewed to ensure continuation of

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business where appropriate. The business likely to come forward through the year has been considered and, where possible, scheduled in the programme. Such items particularly relate to the Committee's more 'strategic' roles of scrutinising the Council's key policy items, annual budget proposals, proposals with significant service and or budgetary implications, and considering the implications for the Borough and for the Council of proposals being developed at the Greater Manchester (GM) level and by the Council's strategic partners.

- 1.4 Overview and scrutiny should be regarded as a 'dynamic' process in that issues should be expected to pass from one Committee to another at appropriate times: for example, activities and services following from approval of a Policy would in many cases be expected to be monitored by the Performance Overview and Scrutiny Committee. Variation from this approach would be where this Committee reserves a particular issue for its own consideration on the basis that the item is deemed 'strategic'. In addition, any issue that falls within the terms of reference of the Health Scrutiny Committee would, in the first instance, be assumed to be the responsibility of the Health Scrutiny Committee. In all cases, the flow of business across Committee will be managed by the Statutory Scrutiny Officer in consultation with the Chairs and Vice Chairs of the Overview and Scrutiny Committees. It should, however, be noted that the scheduling of Committee business is, to some degree, in the hands of others: for example, consideration of GM-level business will need to reflect the decision making timetable of the GM Combined Authority.
- 1.5 The Policy Overview and Scrutiny Committee Work Programme at this stage only notes business scheduled for meetings of the Committee and those items where there is a realistic prospect of consideration within the year. However, the use of workshops or of task and finish groups are a tool of the overview and scrutiny function, enabling longer and more in-depth consideration of issues than is possible in a Committee setting. Such events will be recorded in the Work Programme as they are called for, scheduled and held.
- 1.6 The initial Policy Overview and Scrutiny Committee Work Programme 2022/23 is attached as an Appendix to this report. The Work Programme will be updated and re-submitted to each meeting of the Committee (excluding dedicated budget meetings) as the year progresses.

## **2 Options/Alternatives**

- 2.1 Option 1 – To receive and consider the Committee Work Programme for 2022/23.  
Option 2 – Not to consider the Work Programme.

## **3 Preferred Option**

- 3.1 Option 1 is the preferred option as there is a Constitutional requirement for the Committee to have a Work programme.

## **4 Consultation**

- 4.1 Consultation has taken place with lead Officers around scheduling and consideration of business relevant to the Committee. Initial consultation with the

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Chair has been undertaken and will continue with the Chair and the Committee through the Municipal Year.

**5 Financial Implications**

5.1 N/A

**6 Legal Services Comments**

6.1 N/A

**7. Co-operative Agenda**

7.1 N/A

**8. Human Resources Comments**

8.1 N/A

**9 Risk Assessments**

9.1 N/A

**10 IT Implications**

10.1 N/A

**11 Property Implications**

11.1 N/A

**12 Procurement Implications**

12.1 N/A

**13 Environmental and Health & Safety Implications**

13.1 N/A

**14 Equality, community cohesion and crime implications**

14.1 N/A

**15 Equality Impact Assessment Completed?**

15.1 No

**16 Key Decision**

16.1 No

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**17 Key Decision Reference**

17.1 N/A

**18 Background Papers**

18.1 None.

**19 Appendices**

19.1 Appendix 1 – Draft Policy Overview and Scrutiny Committee Work Programme 2022/23.

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## POLICY OVERVIEW AND SCRUTINY COMMITTEE

### WORK PROGRAMME 2022/23

Tues 14 <sup>th</sup> June 2022	Young People Not in Education, Employment or Training (NEET)	To receive an update on participation and NEET rates and on activities looking to ensure appropriate opportunities for 16-18 year olds.	Portfolio – Education and Skills. Managing Director – Children and Young People. Amanda Youlden, Education and Skills Officer.	Part of the Employment, Work and Training – ‘themed’/significant issue consideration
	The Digital Sector: Developing a workshop to review apprenticeships across Oldham and the offering of digital apprenticeships by the Council.	To report back to the Committee on the Workshop delivered to the Youth Council on 23 <sup>rd</sup> March 2022	Portfolios – Education and Skills/Employment and Enterprise Executive Director Place and Economic Growth/ Managing Director – Children and Young People	Part Employment, Work and Training/part young people ‘themed’/significant issue considerations.
	The Youth Council and results of the ‘Make Your Mark’ ballot	To receive details of the annual ‘Make Your Mark’ ballot and hear the report of Youth Council representatives	Portfolio – Education and Skills Managing Director – Children and Young People Chris Lewis, Lead Youth Worker	Part of the young people ‘themed’/significant issue considerations.
	Corporate Plan	To scrutinise the draft Council Corporate Plan	Portfolio – Leader of the Council Executive Director Place and Economic Growth. Jonathon Downs, Corporate Policy Lead.	Policy Framework item

	The Oldham Plan	To scrutinise the draft Oldham Partnership Plan (sustainable community strategy)	Portfolio – Leader of the Council Executive Director Place and Economic Growth. Jonathon Downs, Corporate Policy Lead	Policy Framework item
Tues 26 <sup>th</sup> July 2022	Covid Update	Update on local matters related to the Covid pandemic.	Portfolio – Health and Social Care Deputy Chief Executive. Katrina Stephens, Director of Public Health	Update report required by the Committee, 20 <sup>th</sup> January 2022
	Creating a Better Place	To receive updates one year after adoption of Creating a Better Place and acquisition of the Shopping Centre.	Portfolio – Regeneration and Housing Executive Director Place and Economic Growth. Chris Lewis, Strategic Lead - Creating a Better Place	Update report required by the Committee, 9 <sup>th</sup> November 2021
Tues 20 <sup>th</sup> September 2022	Greater Manchester Streets for All Strategy	To be briefed on/the Greater Manchester Streets for All Strategy, a sub-strategy of the GM 2040 Transport Strategy.	Portfolio – Regeneration and Housing Assistant Chief Executive. Helen Fallon, Principal Officer Transport and Highways Policy.	Update required by the Committee, 1 <sup>st</sup> September 2021
	Homelessness Prevention and Reduction Strategy	To consider the Homelessness Prevention and Reduction Strategy 2021-26	Portfolio – Regeneration and Housing Executive Director Place and Economic Growth. Fiona Carr, Principal Housing Officer	Update report required by the Committee, 21 <sup>st</sup> September 2021



Tues 8 <sup>th</sup> November 2022	Youth Justice Plan 2022/23	To scrutinise the Youth Justice Plan for 2022/23.	Portfolio - Children and Young People. Managing Director – Children and Young People. Paul Axon, Director – Young People’s Services, Positive Steps.	Policy Framework item.
	Green New Deal and related issues	Issues considered in 2021/22 included funding arrangements for the Oldham Green New Deal; Council, GMCA and government priorities and initiatives in green/low carbon issues; developing a strategic partnership for low carbon infrastructure; and development of a Strategic Low Carbon Investment and Delivery Partnership.	Portfolio – Regeneration and Housing  Andy Hunt Directorate for Place and Economic Growth	The Committee gave particular attention to these issues during 2021/22 as a ‘major issue’.
Thurs 10 <sup>th</sup> November 2022 (if required)	Admin Budget, tranche 1	To consider any initial budget proposals that may be presented by the Administration		
Tues 22 <sup>nd</sup> November 2022 (if required)	Opposition Budget, tranche 1	To consider any initial budget proposals that may be presented by the Lead Opposition Groups		

Tues 13 <sup>th</sup> December 2021				
Thurs 19 <sup>th</sup> January 2023				
Thurs 26 <sup>th</sup> January 2023	Administration Budget Proposals and related Matters	To consider budget proposals presented by the Administration together with the Housing Revenue Account and Schemes, Strategies and Programmes related to the Council Budget.	Portfolio - Finance and Low Carbon and Deputy Leader Anne Ryans, Director of Finance	
	Participation of Young People aged 16 – 18 in Education, Employment or Training (EET)	A further report be submitted to the Committee in early 2023 providing updates on rates of participation and of those not in education, employment or training, the development of the proposed Partnership and Strategy, and further matters considered by the Committee, alongside individual Case Studies showing the pathways of individuals into education, employment or training.	Portfolio – Education and Skills.  Managing Director – Children and Young People.  Amanda Youlden, Education and Skills Officer.	The annual NEET report, to the Committee and can work towards a January 2023 date
Tues 7 <sup>th</sup> February	Opposition Budget Proposals	To consider budget proposals presented by the Lead Opposition Groups	Opposition Finance Spokesperson(s) Mark Stenson, Assistant Director of Corporate	

			Governance and Strategic Financial Management	
Tues 21 <sup>st</sup> March				

## PENDING ISSUES

Joint Places for Everyone Development Plan Document (DPD)	To scrutinise the proposals contained within the proposed DPD for jobs, new homes and sustainable growth developed by nine of the local authorities in Greater Manchester, prior to their consideration by Council and/or Cabinet.	Portfolio – Regeneration and Housing Executive Director Place and Economic Growth Elizabeth Dryden-Stuart, Team Leader – Strategic Planning	Policy Framework item - Final consideration after Public Examination/prior to formal adoption. The timetable for further consideration is still to be advised.
The Local Plan	To scrutinize proposals in respect of the Oldham Plan prior to their consideration by Council and/or Cabinet.	Portfolio – Regeneration and Housing Executive Director Place and Economic Growth Elizabeth Dryden-Stuart, Team Leader – Strategic Planning	Policy Framework item - The draft for consultation programmed for approval in September 2022. Timing of scrutiny and its position within process being considered.
Equalities Strategy - Update		Portfolio - Assistant Chief Executive. Jonathon Downs, Corporate Policy Lead.	Following consideration of a draft Strategy in June 2021, the Equality, Diversity and Inclusion (EDI) Strategy “Building a Fairer Oldham” was adopted by the Council in September 2021. The Committee had asked for a further report, including a programme, to be submitted. The timetable for this further consideration is under consideration (late autumn/winter).

GM 2040 Strategy and Sub-Strategies	To receive updates in the Strategy and be briefed/scrutinise a number of draft GM 2040 sub-strategies	Portfolio – Regeneration and Housing Assistant Chief Executive. Helen Fallon, Principal Officer Transport and Highways Policy	The scheduling of items to be determined in line with GMCA timescales.
Economic Recovery Plan	To be consulted/scrutinize the draft Economic Recovery Plan which will encapsulate the Work and Skills Strategy with the Business Growth and Investment Strategy into one document and which will provide a key focus on youth unemployment, with Care Leavers also featuring as part of the action plan.	Portfolio – Employment and Enterprise Executive Director – Place and Economic Growth Jon Bloor, Assistant Director Economic Growth.	Part of the Employment, Work and Training – ‘themed’/significant issue consideration.
Place Based Working	To receive an update on the development of the Place Based Model	Portfolio - Neighbourhoods Deputy Chief Executive	Item requested by former Overview and Scrutiny Board. Scheduling to be determined.
Policing in Oldham	Updates, including crime rates, actions taken against criminality, and policing in Oldham.	Chief Superintendent Chris Bowen, Greater Manchester Police.	Linkage to the ‘crime and disorder overview and scrutiny committee’ function.  Recommendation - The Committee is asked to consider on future scheduling of updates.
Northern Care Alliance (NCA) NHS Group - employment support, local recruitment, and ongoing items.	Update on employment and training issues related to the Royal Oldham Hospital/NCA NHS Group, including T Levels, post-Covid/Covid compliant plan, and apprenticeships.	Donna McLaughlin, Director of Social Value, Northern Care Alliance.	Update report required by the Committee, 21 <sup>st</sup> September 2021. Scheduling to be determined.
Green New Deal and related issues	Issues considered in 2021/22 included funding arrangements for the Oldham Green New Deal; Council,		The Committee gave particular attention to these issues during 2021/22 as a ‘major issue’.

	GMCA and government priorities and initiatives in green/low carbon issues; developing a strategic partnership for low carbon infrastructure; and development of a Strategic Low Carbon Investment and Delivery Partnership.		Recommendation - The Committee is invited to indicate whether it wishes to continue to scrutinize this topic.
Selective Licensing of Private Rented Properties Scheme			<p>This item had previously been listed on the Committee work programme and a Scheme was agreed by the Cabinet in March 2022.</p> <p>Recommendation - The Committee is invited to indicate whether it wishes to receive details of the Scheme and an initial report on implementation.</p>

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## Report to POLICY OVERVIEW AND SCRUTINY COMMITTEE

# Key Decision Document

**Portfolio Holder: Various**

**Report Author: Constitutional Services**

**26<sup>th</sup> July 2022**

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### **Purpose of the Report**

For the Policy Overview and Scrutiny Committee to review and note the Key Decision Document.

### **Executive Summary**

Overview and Scrutiny has access to the Key Decision Document and timetable for decisions and intentions for consultation. For this Committee, there is an opportunity to identify items with implications for policy/service development not otherwise listed on the Committee work programme and to seek the opportunity to submit comments to the relevant Cabinet Member/Chief Officer during the course of the consultation process in relation to any key decision.

### **Recommendations**

The Policy Overview and Scrutiny Committee is asked to note the Key Decision Document and to provide any comments.

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## KEY DECISION DOCUMENT – COVERING DECISIONS TO BE TAKEN FROM 20 MAY 2022

Key Decision Reference	Subject Area For Decision	Led By	Decision Date	Decision Taker
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NC-09-22 <b>New!</b>	Enforcement Policy Approval	Executive Director for Place & Economic Growth - Emma Barton	June 2022	Cabinet
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Description: To review and approve a revised Corporate Enforcement Policy in order to take account of updated guidance, codes of practice and new regulatory sanctions which have been introduced since the Council's Enforcement Policy was last reviewed in 2012.

To also agree a separate enforcement policy relating to the deciding of financial penalties and appropriateness of prosecution under The Tenant Fees Act 2019.

Document(s) to be considered in public or private:

### Economic and Social Reform Cabinet Portfolio

<b>New!</b>	Old Library Phase 2	Executive Director for Place & Economic Growth - Emma Barton	July 2022	Cabinet
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Description: Approval of the Outline Business Case and appointment of the preferred contractor

Document(s) to be considered in public or private: Cabinet Report (Part A)

### Education and Skills Cabinet Portfolio

## KEY DECISION DOCUMENT – COVERING DECISIONS TO BE TAKEN FROM 20 MAY 2022

Key Decision Reference	Subject Area For Decision	Led By	Decision Date	Decision Taker
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### Children and Young People Cabinet Portfolio

### Health and Social Care Cabinet Portfolio

HSC-09-21	NHS Oldham Health Checks	Deputy Chief Executive		Cabinet
<p>Description: Recommissioning the NHS Health Check offer and required spend</p> <p>Document(s) to be considered in public or private: NHS Health Checks Recommissioning Paper - PUBLIC</p>				
TBC New!	Contract Award for the Integrated Community Equipment Services	Managing Director Community Health & Social Care Services (DASS) – Mark Warren	June 2022	Cabinet
<p>Description: To approve the award of a joint contract of agreement with Tameside Council and Oldham Council and the successful Contractor</p> <p>Document(s) to be considered in public or private: Private - sensitive nature of the report</p>				

### Housing Cabinet Portfolio

New!	ABEN Phase 5 Procurement	Executive Director for Place & Economic Growth - Emma Barton	June 2022	Cabinet
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**KEY DECISION DOCUMENT – COVERING DECISIONS TO BE TAKEN FROM 20 MAY 2022**

Key Decision Reference	Subject Area For Decision	Led By	Decision Date	Decision Taker
<p>Description: Oldham Council's A Bed Every Night (ABEN) rough sleepers' accommodation project requires recommissioning from 1st July 2022 in line with contract procedure rules. Document(s) to be considered in public or private: N/A</p>				
<b>New!</b>	Housing Delivery Test Action Plan 2021	Executive Director for Place & Economic Growth - Emma Barton	July 2022	Cabinet Member - Housing (Councillor Hannah Roberts)
<p>Description: The Housing Delivery Test (HDT) Action Plan 2021 responds to the HDT Measurement 2021 result published in January 2021. It is made up of two documents: Part 1 – Set's out the context, evidence and root causes for housing under-delivery in Oldham Part 2 – The Action plan itself Document(s) to be considered in public or private:</p>				
<b>New!</b>	Afghan Resettlement Schemes	Deputy Chief Executive	June 2022	Cabinet Member - Neighbourhoods (Deputy Leader - Councillor Amanda Chadderton)

**KEY DECISION DOCUMENT – COVERING DECISIONS TO BE TAKEN FROM 20 MAY 2022**

Key Decision Reference	Subject Area For Decision	Led By	Decision Date	Decision Taker
<p>Description: Decision to award a contract to First Choice Homes Oldham (FCHO) to deliver the Afghan resettlement schemes on behalf of the Council.</p> <p>Document(s) to be considered in public or private:</p>				

**Neighbourhoods Cabinet Portfolio**

<p>NC-09-22 New! Page 60</p>	<p>Enforcement Policy Approval</p>	<p>Executive Director for Place &amp; Economic Growth - Emma Barton</p>	<p>June 2022</p>	<p>Cabinet</p>
		<p>Executive Director for Place &amp; Economic Growth - Emma Barton</p>	<p>June 2022</p>	<p>Cabinet</p>
<p>Description: To review and approve a revised Corporate Enforcement Policy in order to take account of updated guidance, codes of practice and new regulatory sanctions which have been introduced since the Council's Enforcement Policy was last reviewed in 2012.</p> <p>To also agree a separate enforcement policy relating to the deciding of financial penalties and appropriateness of prosecution under The Tenant Fees Act 2019.</p> <p>Document(s) to be considered in public or private:</p>				
<p>New!</p>	<p>Performance Space</p>	<p>Executive Director for Place &amp; Economic Growth - Emma Barton</p>	<p>August 2022</p>	<p>Cabinet</p>

## KEY DECISION DOCUMENT – COVERING DECISIONS TO BE TAKEN FROM 20 MAY 2022

Key Decision Reference	Subject Area For Decision	Led By	Decision Date	Decision Taker
Description: Approval of Outline Business Case Document(s) to be considered in public or private: Cabinet Report (Part A only)				
<b>New!</b>	Renewal of Trees Surgery Framework of Contractors	Executive Director for Place & Economic Growth - Emma Barton		Cabinet
Description: A report asking for delegated decision to Executive Director to appoint approved framework of contractors once the tender process is complete, rather than coming back to cabinet in order that the framework can be in place as soon after the expiry of current framework Document(s) to be considered in public or private:				
<b>New!</b>	Backlog Maintenance 2022/2025	Executive Director for Place & Economic Growth - Emma Barton	August 2022	Cabinet
Description: Backlog Maintenance Priorities for the Council Corporate Property Portfolio Document(s) to be considered in public or private: Private - NOT FOR PUBLICATION by virtue of Paragraph(s) 3 of Part 1 of Schedule 12A of the Local Government Act 1972 and it is not in the public interest to disclose the information because it relates to the financial or business affairs of the Council.				

### Corporate Services Cabinet Portfolio

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### Finance and Low Carbon Cabinet Portfolio

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## KEY DECISION DOCUMENT – COVERING DECISIONS TO BE TAKEN FROM 20 MAY 2022

Key Decision Reference	Subject Area For Decision	Led By	Decision Date	Decision Taker
FLC-18-21	Proposals for engagement of the Council's External Auditors for the financial years 2023/24 to 2027/28	Director of Finance – Anne Ryans		Cabinet
<p>Description: To decide on the Council's approach to engagement of its External Auditors from the financial years 2023/24 to 2027/28</p> <p>Document(s) to be considered in public or private: Proposed report title: Proposals for engagement of the Council's External Auditors for the financial years 2023/24 to 2027/28.</p> <p>Various appendices.</p> <p>Report to be considered in public.</p>				
FLC-01-22	Contract at Site A, Mumps, Oldham	Executive Director for Place & Economic Growth - Emma Barton		Cabinet Member - Finance and Low Carbon (Deputy Leader - Councillor Abdul Jabbar)
<p>Description: To update contract at Site A, Mumps, Oldham.</p> <p>Document(s) to be considered in public or private: Not for publication by virtue of Paragraph 3 of part 1 of schedule 12A of the Local Government Act 1972 as it is not in the public interest to disclose the information as it relates to the financial or business affairs of the Council.</p>				
<b>New!</b>	Wrigley Head Solar Farm	Executive Director for Place & Economic Growth - Emma Barton	June 2022	Cabinet
<p>Description: Update report on the Wrigley Head Solar Farm project and options for taking the project forward.</p> <p>Document(s) to be considered in public or private:</p>				

## KEY DECISION DOCUMENT – COVERING DECISIONS TO BE TAKEN FROM 20 MAY 2022

Key Decision Reference	Subject Area For Decision	Led By	Decision Date	Decision Taker
<b>New!</b>	Enforcement Policy Approval	Executive Director for Place & Economic Growth - Emma Barton	June 2022	Cabinet
<p>Description: To review and approve a revised Corporate Enforcement Policy in order to take account of updated guidance, codes of practice and new regulatory sanctions which have been introduced since the Council's Enforcement Policy was last reviewed in 2012.</p> <p>To also agree a separate enforcement policy relating to the deciding of financial penalties and appropriateness of prosecution under The Tenant Fees Act 2019.</p> <p>Document(s) to be considered in public or private: Enforcement Policy and the Lettings Agent Policy</p>				
<b>New!</b>	Procurement of Water and Wastewater Services	Director of Finance – Anne Ryans	June 2022	Cabinet
<p>Description: To approve the appointment of Wave via the NEPO (North East Procurement Organization) Water Retail Services framework.</p> <p>Document(s) to be considered in public or private: Private This is a commercial contract for the supply of water services to all Council Buildings, The rates in the contact are commercially sensitive.</p>				
<b>New!</b>	Approval to Award the Contract for the Delivery of the Early Payment Scheme			Cabinet
<p>Description: Document(s) to be considered in public or private:</p>				
<b>New!</b>	For the Supply & Delivery of Cleaning Chemicals and Materials	Executive Director for Place & Economic Growth - Emma Barton	June 2022	Cabinet

## KEY DECISION DOCUMENT – COVERING DECISIONS TO BE TAKEN FROM 20 MAY 2022

Key Decision Reference	Subject Area For Decision	Led By	Decision Date	Decision Taker
Description: Approval to award a 4 year contract for the supply and delivery of cleaning chemicals and materials. Document(s) to be considered in public or private: Cabinet Approval Report - Private				

### Employment and Enterprise Cabinet Portfolio

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### Commissioning Partnership Board

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#### Key:

**New!** - indicates an item that has been added this month

#### Notes:

1. The procedure for requesting details of documents listed to be submitted to decision takers for consideration is to contact the Contact Officer contained within the Key Decision Sheet for that item. The contact address for documents is Oldham Council, Civic Centre, West Street, Oldham, OL1 1UH. Other documents relevant to those matters may be submitted to the decision maker.
2. Where on a Key Decision Sheet the Decision Taker is Cabinet, the list of its Members are as follows: Councillors Shoab Akhtar, Mohon Ali, Barbara Brownridge, Amanda Chadderton, Abdul Jabbar MBE, Eddie Moores, Shaid Mushtaq, Jean Stretton and Elaine Taylor.
3. Full Key Decision details (including documents to be submitted to the decision maker for consideration, specific contact officer details and notification on if a report is likely to be considered in private) can be found via the online published plan at:  
<http://committees.oldham.gov.uk/mgListPlans.aspx?RPId=144&RD=0>